

# CROCKETT COMMUNITY SERVICES DISTRICT

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TO: District Board  
FROM: Strategic Planning Committee  
SUBJECT: Where does CCSD face the greatest risks to provision of services?  
DATE: April 21, 2020

Of the many potential risks to continuous provision of recreation and sewer services to Crockett and Port Costa, the following have been identified as the very most serious risks to be addressed in the immediate future. These are marked "AAA" on the attached spreadsheet.

1. Public sewer services are mandated by state law, so any interruption of services becomes an emergency, automatically. The brevity of any interruption is of critical importance. The Crockett pump station has already experienced at least two truckyard flooding events during which it came within an inch or so of interior flooding. Interior flooding could quickly destroy all sewage pumps and render this vital facility useless for a month or more. As no redundancy exists in this regard, this could be the greatest risk facing Crockett CSD.
2. Expiration of the Joint Use Agreement (JUA) for Crockett's wastewater treatment plant (WWTP) will occur on July 31, 2024. We have no plans for what might happen from then on. As C&H Sugar Co. is the principal owner of the plant, any rewrite of the JUA could become a deep financial crisis for us. We are utterly dependent on this facility and critically short of time in resolving such a fundamental matter.
3. The Port Costa WWTP is totally dependent on outside contractors for its operation and maintenance. There are very few licensed operators available who might take on this particular responsibility at an affordable cost. Consequently, this dependency is identified as a risk of the highest priority to uninterrupted sewer service to Port Costa, and therefore to Port Costa's survival. Does a feasible alternative to this treatment plant even exist?
4. The Port Costa WWTP is at risk from major rain events. The sand filter beds are open to the rain, such that flooding can flush out the biological organisms required for treatment. And if rain should flood the pump room, all of the pumps could be quickly destroyed. This could render the facility useless for an extended period.
5. Sea level rise may also compromise the Port Costa WWTP, in time, perhaps sooner than Crockett's pump station. Data collection and planning must begin rather soon if Port Costa is to slowly set aside enough cash to address whatever solution is most feasible.
6. Crockett CSD is such a small agency that the loss of key staff is identified as a risk of the highest priority. The critical importance of the general manager's position and the recreation manager's position, as they currently exist, cannot be over-emphasized. Redundancies do not exist in all areas of knowledge and skill, at this time. Only the recreation manager has the training and licenses required to operate the aquatics center, for instance. No single employee can ever be essential to district operations if we are to provide uninterrupted services to our communities.
7. The Crockett Community Center is an historic all-wooden structure, irreplaceable yet always at risk of destruction by fire. Its loss would be devastating to the district and to Crockett. The loss of its facility rent revenue would further devastate our recreation programs. What actions should be taken before it's too late?

# DRAFT WORKING DOCUMENT

4/21/2020

## CCSD RISK ASSESSMENT MATRIX

### Potential Hazards to service provision

### CVSan Facilities

Potential severity to  
service provision 'dot'  
relative short term risk

JTP w/ outfall	Main pump station w/ 2 forcemains & structures	EQ tank w/ garage & control building, trees & fences	Loring lift station w/ forcemain	Sewers w/ manholes	Shoreline properties (2)
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#### I. Local disasters:

Power outage	1.1	B	A	-	B	-	-
Short circuit	1.1	A	A	B	A	-	-
Earthquake	1.1	AA	AA	AA	A	A	-
Heavy Rain	1.1	A	A	A	B	A	-
Flood	1.2	B	AAA	B	-	A	B
Building fire	1.2	A	A	B	B	-	-
Pipeline rupture	1.3	B	AA	-	-	-	-
Structural failures	1.3	A	A	A	-	-	-
Derailment	1.4	A	AA	AA	-	B	B
Bridge failure	1.4	A	A	B	-	B	-
Epidemic	1.4	B	A	B	A	A	-
Toxic cloud	2.2	B	-	-	-	-	-
Mudslide	2.2	-	-	B	-	A	B
Easement failures	2.3	-	-	-	A	A	-
Explosion	2.4	A	-	B	A	A	-
Communication loss	3.1	A	B	B	A	-	-
Computer corruption	3.1	A	B	-	-	-	-
Wildfire	4.1	B	-	B	A	A	-
Sinkholes	4.3	-	-	-	-	A	-

**Potential Hazards  
to service provision**

**CVSan Facilities**

Potential severity to  
service provision 'dot'  
relative short term risk

JTP w/ outfall	Main pump station w/ 2 forcemains & structures	EQ tank w/ garage & control building, trees & fences	Loring lift station w/ forcemain	Sewers w/ manholes	Shoreline properties (2)
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**II. Criminal acts:**

Vandalism	1.1	A	A	B	A	B	-
Hacking	1.1	A	B	-	-	-	-
Chemical contamination	1.1	A	A	B	-	-	-
Arson	1.3	A	A	B	B	-	-
Fraud	1.4	A	B	B	B	-	-
Terrorism	1.4	A	A	B	-	-	-
Radioactive contamination	2.2	B	B	B	-	-	-
Shooting	2.3	B	B	-	-	-	-
Vehicle crash	4.2	B	A	-	-	-	-
Vehicle theft	4.2	-	-	-	-	-	-
Robbery/burglary	4.3	B	B	B	-	-	-
Social upheaval	4.4	-	-	-	-	-	-

**III. Climate change:**

Sea level rise	2.4	A	AA	A	-	A	-
Fire	2.4	A	A	A	A	B	-
Drought	3.4	-	-	-	-	-	-
High winds	3.4	-	-	B	-	-	-

**Potential Hazards  
to service provision**

**CVSan Facilities**

Potential severity to  
service provision 'dot'  
relative short term risk

JTP w/ outfall	Main pump station w/ 2 forcemains & structures	EQ tank w/ garage & control building, trees & fences	Loring lift station w/ forcemain	Sewers w/ manholes	Shoreline properties (2)
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**IV. Economics:**

Loss of facility rents	1.1	-	-	-	-	-
JUA expiration	1.1	AAA	-	-	-	-
C&H flow reduction	1.2	A	A	-	A	-
C&H collapse	1.3	AA	A	-	A	-
Adversarial postures	2.2	A	A	-	A	-
Law suits	2.2	A	A	-	B	-
Loss of disposal site	2.2	A	B	-	B	-
Tertiary treatment req't	2.3	A	A	A	B	A
Changes in law	3.2	A	A	A	B	-
Unfunded mandates	3.3	A	A	A	B	-
Labor strikes	3.3	B	B	-	-	-
Recessionary defaults	3.3	-	B	B	B	-
Technological failures	3.3	A	A	-	-	-
Loss of property tax	4.3	A	A	A	A	-
Demographic changes	4.4	-	B	B	B	-

**V. Internal forces:**

Loss of key staff	1.1	-	A	B	B	A	-
Criminal actions	1.4	-	A	A	-	A	-
Staff errors	2.2	-	A	A	B	A	-
Inability to hire competency	2.2	-	A	B	B	A	-
Tragedies	2.3	-	A	A	B	A	-
Use of volunteers	4.1	-	-	-	-	-	-
Director/Commissioners	4.1	-	-	-	-	-	-

**Potential Hazards  
to service provision**

**CVSan Facilities**

Potential severity to  
service provision 'dot'  
relative short term risk

JTP w/ outfall	Main pump station w/ 2 forcemains & structures	EQ tank w/ garage & control building, trees & fences	Loring lift station w/ forcemain	Sewers w/ manholes	Shoreline properties (2)
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**VI. Law suit for negligence:**

Personal injury or death:

Falling glass, tree etc.	1.1	-	-	B	-	-	-
Drowning	1.4	-	-	-	-	-	-
Electrocution	1.4	B	B	B	B	-	-
Taking a fall	2.2	B	B	B	-	B	B
Inadequate training	2.2	B	B	B	-	B	-
Inadequate security	2.2	-	-	-	-	-	-
Not following OSHA	2.3	B	B	B	-	-	-
Drugs or alcohol	2.4	B	B	-	-	-	-
Assault or road rage	2.4	B	B	-	-	-	-
<b>Contamination</b>	2.4	B	B	B	B	B	-
Inadequate maintenance	3.2	-	-	-	-	B	-
Inadequate supervision	3.2	-	-	-	-	-	-
Vehicle accident	4.2	-	B	-	-	B	-
Railroad death	4.4	-	B	B	-	-	-
Administrative failures	4.4	-	B	B	-	B	B
Accessibility	4.4	-	-	-	-	-	-

**Potential Hazards**

**CVSan Facilities**

**to service provision**

Potential severity to service provision 'dot' relative short term risk

JTP w/ outfall	Main pump station w/ 2 forcemains & structures	EQ tank w/ garage & control building, trees & fences	Loring lift station w/ forcemain	Sewers w/ manholes	Shoreline properties (2)
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**VII. Failure of dependencies:**

WWTP management for PC	1.2	-	-	-	-	-	-
Contract laboratories	1.3	A	-	-	-	-	-
Maintenance by WCWD	1.3	-	AA	A	A	B	-
WWTP management by C&H	1.4	AA	A	B	B	A	-
Electricity from PG&E	2.1	A	A	B	A	-	-
Vendors	2.2	B	A	-	-	-	-
Diesel fuel	2.2	A	A	-	-	-	-
Svc. by Crockett Garbage	2.2	-	B	-	-	-	-
Emergency aid	2.3	A	A	A	A	A	-
Solid waste disposal sites	2.4	A	A	-	-	-	-
Water from EBMUD	3.4	A	AA	-	-	-	-
Legal counsel	3.4	B	B	-	-	B	-
County treasurer	3.4	B	B	B	B	B	-
Sewer contractors	3.4	-	-	-	-	A	-
Insurance availability	3.4	A	A	B	-	A	-
CPS & CIA services	4.1	-	-	-	-	-	-
Computer servicemen	4.2	-	-	-	-	-	-
Maint. & repair contractors	4.3	-	B	B	B	B	-
District engineer	4.4	-	A	B	-	A	-
Capital project contractors	4.4	-	A	A	-	A	-
Natural gas from PG&E	4.4	-	-	-	-	-	-
Auditors	4.4	-	B	B	B	B	-
Property tax revenue	4.4	B	B	B	B	B	-
Grants & RTS	4.4	B	B	B	-	B	-

# DRAFT WORKING DOCUMENT

4/21/2020

## RISK ASSESSMENT MATRIX

### Potential Hazards to service provision

### PCSan Facilities

PC TP w/ outfall    External generator    Interceptor    Sewers w/ manholes

#### I. Local disasters:

Power outage	A	B	-	-
Short circuit	AA	A	-	-
Earthquake	AA	-	AA	A
Heavy Rain	AAA	-	A	A
Flood	A	A	A	A
Building fire	A	A	-	-
Pipeline rupture	B	-	B	-
Structural failures	A	-	A	-
Derailment	AA	AA	AA	B
Bridge failure	-	-	-	-
Epidemic	A	-	-	A
Toxic cloud	-	-	-	-
Mudslide	A	-	-	A
Easement failures	-	-	-	A
Explosion	A	A	B	A
Communication loss	A	A	-	-
Computer corruption	A	B	-	-
Wildfire	A	A	-	A
Sinkholes	-	-	-	A

**Potential Hazards  
to service provision**

**PCSan Facilities**

PC TP w/ outfall    External generator    Interceptor    Sewers w/ manholes

**II. Criminal acts:**

Vandalism	AA	A	-	-
Hacking	B	B	-	-
Chemical contamination	A	-	A	-
Arson	A	A	-	-
Fraud	B	-	-	-
Terrorism	A	A	-	-
Radioactive contamination	B	-	A	-
Shooting	B	-	-	-
Vehicle crash	B	-	-	-
Vehicle theft	-	-	-	-
Robbery/burglary	B	-	-	-
Social upheaval	-	-	-	-

**III. Climate change:**

Sea level rise	AAA	A	A	A
Fire	A	A	-	B
Drought	-	-	-	-
High winds	B	-	-	-



**Potential Hazards  
to service provision**

**PCSan Facilities**

PC TP w/ outfall    External generator    Interceptor    Sewers w/ manholes

**IV. Economics:**

Loss of facility rents	-	-	-	-
JUA expiration	-	-	-	-
C&H flow reduction	-	-	-	-
C&H collapse	-	-	-	-
Adversarial postures	B	B	B	B
Law suits	B	B	B	B
Loss of disposal site	-	-	-	-
Tertiary treatment req't	A	-	-	-
Changes in law	A	-	-	B
Unfunded mandates	A	-	-	-
Labor strikes	-	-	-	-
Recessionary defaults	A	-	-	A
Technological failures	B	-	-	-
Loss of property tax	-	-	-	-
Demographic changes	B	-	-	B

**V. Internal forces:**

Loss of key staff	B	-	-	-
Criminal actions	A	A	A	B
Staff errors	A	A	B	B
Inability to hire competency	A	A	B	B
Tragedies	A	B	B	B
Use of volunteers	B	B	-	-
Director/Commissioners	B	B	-	-

**Potential Hazards  
to service provision**

**PCSan Facilities**

PC TP w/ outfall    External generator    Interceptor    Sewers w/ manholes

**VI. Law suit for negligence:**

Personal injury or death:	-	-	-	-
Falling glass, tree etc.	B	-	-	-
Drowning	-	-	-	-
Electrocution	-	B	-	-
Taking a fall	B	-	-	B
Inadequate training	A	A	-	-
Inadequate security	-	-	-	-
Not following OSHA	A	-	-	-
Drugs or alcohol	-	-	-	-
Assault or road rage	-	-	-	-
Contamination	A	-	-	-
Inadequate maintenance	-	-	-	-
Inadequate supervision	B	B	B	B
Vehicle accident	-	-	-	-
Railroad death	A	-	-	-
Administrative failures	B	B	B	B
Accessibility	-	-	-	-

**Potential Hazards**

**PCSan Facilities**

to service provision

PC TP w/ outfall	External generator	Interceptor	Sewers w/ manholes
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VII. Failure of dependencies:

WWTP management for PC	AAA	B	-	-
Contract laboratories	AA	-	-	-
Maintenance by WCWD	-	-	-	-
WWTP management by C&H	-	-	-	-
Electricity from PG&E	A	-	-	-
Vendors	A	-	A	-
Diesel fuel	-	A	-	-
Svc. by Crockett Garbage	-	-	-	-
Emergency aid	A	A	-	-
Solid waste disposal sites	-	-	A	-
Water from CCWD	AA	-	-	-
Legal counsel	-	-	-	-
County treasurer	B	-	-	-
Sewer contractors	-	-	A	A
Insurance availability	A	-	-	A
CPS & CIA services	-	-	-	-
Computer servicemen	-	-	-	-
Maint. & repair contractors	B	B	B	B
District engineer	A	-	-	A
Capital project contractors	A	-	B	A
Natural gas from PG&E	-	-	-	-
Auditors	B	-	-	B
Property tax revenue	-	-	-	-
Grants & RTS	-	-	-	-

# DRAFT WORKING DOCUMENT

4/21/2020

## RISK ASSESSMENT MATRIX

### Potential Hazards to service provision

### Recreation Facilities

Community Center w/ gazebo, lawn & trees, bbq area, & offices	Tennis courts	Bocce courts	Swim center	Restroom building	Park w/ play equipt picnic facilities, trees & hillside
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### I. Local disasters:

Power outage	A	-	-	-	-	-
Short circuit	A	-	-	-	-	-
Earthquake	AA	A	A	AA	-	AA
Heavy Rain	B	-	-	-	-	-
Flood	A	-	-	A	-	-
Building fire	AAA	-	-	-	-	-
Pipeline rupture	-	-	-	-	-	-
Structural failures	A	-	-	A	-	A
Derailment	-	-	-	-	-	-
Bridge failure	-	-	-	-	-	-
Epidemic	AA	AA	AA	AA	AA	AA
Toxic cloud	A	A	A	A	A	A
Mudslide	A	-	-	B	B	A
Easement failures	-	-	-	-	-	-
Explosion	-	-	-	-	-	-
Communication loss	A	-	-	B	-	-
Computer corruption	A	-	-	-	-	-
Wildfire	A	A	A	A	A	A
Sinkholes	B	-	A	-	-	A

**Potential Hazards  
to service provision**

**Recreation Facilities**

Community Center w/ gazebo, lawn & trees, bbq area, & offices	Tennis courts	Bocce courts	Swim center	Restroom building	Park w/ play equip picnic facilities, trees & hillside
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**II. Criminal acts:**

Vandalism	A	A	A	A	A	A
Hacking	A	-	-	-	-	-
Chemical contamination	-	-	-	B	-	-
Arson	A	A	-	A	A	A
Fraud	B	-	-	B	-	-
Terrorism	A	-	-	A	-	B
Radioactive contamination	-	-	-	-	-	-
Shooting	B	B	B	B	B	B
Vehicle crash	B	B	B	B	-	-
Vehicle theft	B	-	-	-	-	-
Robbery/burglary	B	-	-	B	-	-
Social upheaval	A	A	A	A	A	A

**III. Climate change:**

Sea level rise	-	-	-	-	-	-
Fire	A	A	-	A	A	B
Drought	B	B	-	B	-	B
High winds	A	B	B	A	A	A

**Potential Hazards  
to service provision**

**Recreation Facilities**

Community Center w/ gazebo, lawn & trees, bbq area, & offices	Tennis courts	Bocce courts	Swim center	Restroom building	Park w/ play equip picnic facilities, trees & hillside
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**IV. Economics:**

Loss of facility rents	AA	-	-	-	-	-
JUA expiration	-	-	-	-	-	-
C&H flow reduction	-	-	-	-	-	-
C&H collapse	-	-	-	-	-	-
Adversarial postures	-	-	-	-	-	-
Law suits	A	A	A	A	-	A
Loss of disposal site	-	-	-	-	-	-
Tertiary treatment req't	-	-	-	-	-	-
Changes in law	B	-	-	A	-	A
Unfunded mandates	-	-	-	-	-	-
Labor strikes	-	-	-	-	-	-
Recessionary defaults	B	-	-	-	-	-
Technological failures	-	-	-	-	-	-
Loss of property tax	B	B	B	B	B	B
Demographic changes	B	B	B	B	B	B

**V. Internal forces:**

Loss of key staff	A	B	B	AAA	B	B
Criminal actions	A	B	B	A	B	B
Staff errors	A	-	-	A	-	B
Inability to hire competency	A	-	-	A	-	-
Tragedies	B	B	B	A	B	B
Use of volunteers	-	-	-	-	-	-
Director/Commissioners	-	-	-	-	-	-

**Potential Hazards  
to service provision**

**Recreation Facilities**

Community Center w/ gazebo, lawn & trees, bbq area, & offices	Tennis courts	Bocce courts	Swim center	Restroom building	Park w/ play equip picnic facilities, trees & hillside
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**VI. Law suit for negligence:**

Personal injury or death:

Falling glass, tree etc.	A	B	B	A	A	A
Drowning	-	-	-	AA	-	-
Electrocution	A	-	-	A	-	-
Taking a fall	B	B	B	AA	-	B
Inadequate training	B	-	-	AA	-	-
Inadequate security	B	-	-	B	-	-
Not following OSHA	-	-	-	-	-	-
Drugs or alcohol	B	B	B	B	-	B
Assault or road rage	B	B	B	B	-	B
Contamination	B	-	-	A	-	B
Inadequate maintenance	-	-	-	-	-	-
Inadequate supervision	B	-	-	AA	-	-
Vehicle accident	B	-	-	-	-	-
Railroad death	-	-	-	-	-	-
Administrative failures	B	B	B	B	B	B
Accessibility	A	A	A	A	A	A

**Potential Hazards**

**Recreation Facilities**

to service provision

	Community Center w/ gazebo, lawn & trees, bbq area, & offices	Tennis courts	Bocce courts	Swim center	Restroom building	Park w/ play equip picnic facilities, trees & hillside
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VII. Failure of dependencies:

WWTP management for PC	-	-	-	-	-	-
Contract laboratories	-	-	-	-	-	-
Maintenance by WCWD	-	-	-	-	-	-
WWTP management by C&H	-	-	-	-	-	-
Electricity from PG&E	AA	B	B	AA	B	-
Vendors	A	-	-	A	-	A
Diesel fuel	-	-	-	-	-	-
Svc. by Crockett Garbage	AA	-	-	B	-	-
Emergency aid	-	-	-	-	-	-
Solid waste disposal sites	-	-	-	-	-	-
Water from EBMUD	A	-	-	AA	AA	-
Legal counsel	B	-	-	B	-	B
County treasurer	B	-	-	B	-	-
Sewer contractors	-	-	-	-	-	-
Insurance availability	A	B	B	A	B	B
CPS & CIA services	-	-	-	-	-	-
Computer servicemen	A	-	-	B	-	-
Maint. & repair contractors	B	-	-	A	B	B
District engineer	-	-	-	-	-	-
Capital project contractors	B	-	-	B	-	-
Natural gas from PG&E	AA	-	-	AA	-	-
Auditors	B	-	-	B	-	-
Property tax revenue	A	B	-	A	-	A
Grants & RTS	A	B	-	B	-	A



# DRAFT WORKING DOCUMENT

4/21/2020

## RISK ASSESSMENT MATRIX

### Potential Hazards to service provision

### Maintenance Facilities

Memorial Hall  
& grounds  
w/ trees

Downtown Plaza

Streetlights

Fences

#### I. Local disasters:

Power outage	-	-	B	-
Short circuit	-	B	B	-
Earthquake	AA	B	B	B
Heavy Rain	A	-	-	-
Flood	-	-	-	-
Building fire	-	-	-	-
Pipeline rupture	-	-	-	-
Structural failures	A	A	A	B
Derailment	-	-	-	-
Bridge failure	-	-	-	-
Epidemic	-	-	-	-
Toxic cloud	-	A	-	-
Mudslide	A	-	-	B
Easement failures	-	-	-	B
Explosion	-	-	-	-
Communication loss	-	-	-	-
Computer corruption	-	-	-	-
Wildfire	-	-	-	-
Sinkholes	B	B	-	-

**Potential Hazards  
to service provision**

**Maintenance Facilities**

Memorial Hall & grounds w/ trees	Downtown Plaza	Streetlights	Fences
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**II. Criminal acts:**

Vandalism	B	A	A	A
Hacking	-	-	-	-
Chemical contamination	-	-	-	-
Arson	A	A	A	-
Fraud	-	-	-	-
Terrorism	B	B	-	-
Radioactive contamination	-	-	-	-
Shooting	B	B	B	-
Vehicle crash	B	A	A	A
Vehicle theft	-	-	-	-
Robbery/burglary	B	-	-	-
Social upheaval	B	B	B	B

**III. Climate change:**

Sea level rise	-	-	-	-
Fire	A	B	A	-
Drought	B	A	-	-
High winds	A	B	A	-

**Potential Hazards  
to service provision**

**Maintenance Facilities**

Memorial Hall & grounds w/ trees	Downtown Plaza	Streetlights	Fences
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**IV. Economics:**

Loss of facility rents	-	-	-	-
JUA expiration	-	-	-	-
C&H flow reduction	-	-	-	-
C&H collapse	-	-	-	-
Adversarial postures	-	-	-	-
Law suits	B	B	B	-
Loss of disposal site	-	-	-	-
Tertiary treatment req't	-	-	-	-
Changes in law	-	-	-	-
Unfunded mandates	-	-	-	-
Labor strikes	-	-	-	-
Recessionary defaults	-	-	-	-
Technological failures	-	-	-	-
Loss of property tax	-	-	-	-
Demographic changes	-	-	-	-

**V. Internal forces:**

Loss of key staff	B	B	B	B
Criminal actions	-	-	-	-
Staff errors	-	-	-	-
Inability to hire competency	-	B	B	-
Tragedies	B	B	B	-
Use of volunteers	-	-	-	-
Director/Commissioners	-	-	-	-

**Potential Hazards  
to service provision**

**Maintenance Facilities**

Memorial Hall & grounds w/ trees	Downtown Plaza	Streetlights	Fences
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**VI. Law suit for negligence:**

Personal injury or death:				
Falling glass, tree etc.	B	B	B	-
Drowning	-	-	-	-
Electrocution	-	-	A	-
Taking a fall	B	B	B	-
Inadequate training	-	-	-	-
Inadequate security	B	-	-	-
Not following OSHA	-	-	-	-
Drugs or alcohol	-	B	-	-
Assault or road rage	-	B	-	-
Contamination	-	-	-	-
Inadequate maintenance	B	B	B	B
Inadequate supervision	-	-	-	-
Vehicle accident	-	B	B	B
Railroad death	-	-	-	-
Administrative failures	B	B	B	B
Accessibility	-	B	-	-

**Potential Hazards**

**Other Facilities**

to service provision

Memorial Hall & grounds w/ trees	Downtown Plaza	Streetlights	Fences
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VII. Failure of dependencies:

WWTP management for PC	-	-	-	-
Contract laboratories	-	-	-	-
Maintenance by WCWD	-	-	-	-
WWTP management by C&H	-	-	-	-
Electricity from PG&E	-	B	A	-
Vendors	-	-	-	-
Diesel fuel	-	-	-	-
Svc. by Crockett Garbage	-	B	-	-
Emergency aid	-	-	-	-
Solid waste disposal sites	-	-	-	-
Water from EBMUD	-	A	-	-
Legal counsel	-	-	-	-
County treasurer	-	-	-	-
Sewer contractors	-	-	-	-
Insurance availability	B	A	B	-
CPS & CIA services	-	A	A	B
Computer servicemen	-	-	-	-
Maint. & repair contractors	A	-	A	-
District engineer	-	-	-	-
Capital project contractors	A	-	-	-
Natural gas from PG&E	-	-	-	-
Auditors	-	-	-	-
Property tax revenue	-	-	-	-
Grants & RTS	A	B	A	B